Instructions

COMPLETED EXAMPLE APPLICATION FORM

This application form includes the following tabs for completion:

Application	Requirements
. About You	Details on the venue applying for the funding.
2. The Project	Details of the project being proposed
BA. Tennis Membership Workings	Entry details for tennis membership numbers and price points
BB. Other Membership Workings	Entry details for any other sports and non tennis memberships provided at the venue
BC. Pay and Play Workings	Entry details for any pay and play offerings
1. Project Outcomes	Relevant KPIs measured by the LTA. These figures will be taken from your income workings
5. Cashflow	A cashflow forecast. Some figures in this forecast have data entry tabs as detailed below
S.Financial Checks	This section will complete checks as to whether the project is affordable and sustainable.
	This section details all the necessary documentation that needs to be submitted alongside the
7.Pre Submission Checklist	application form

Cell Entry Information	
	Cells this colour require you to complete the information.
Select From List	Cells with this wording have a pre populated list of options for you to select from.
	Cells that turn this colour indicate the information that you have submitted is not in line with the criteria for funding. Prior to submitting your application, please contact facilityloans@LTA.org.uk
	so we can discuss your project in more detail.

LTA Loan Scheme for Capital Projects COMPLETED EXAMPLE APPLICATION FORM Example Tennis Club Pre Submission Checklist

Please ensure you have the following information to hand so that it can be submitted with this application form.

All relevant tabs in this spreadsheet complete	Yes
All checks green	
2 sets of financial accounts	Yes
Evidence of security of tenure.	Yes
Final scheme design, lighting datapack and tendered costs	Yes
Proof of planning permission where applicable	Yes
Evidence of secured partnership funding.	Yes
Evidence of the venues constitution	Yes
Business Plan	Yes
Copy of coaching contract where applicable	Yes
Technical services visit report	Yes

Once completed, please submit your application to facilityloans@lta.org.uk

COMPLETED EXAMPLE APPLICATION FORM	
Name	John Smith
Contact Position	Project Lead
E-mail	projectlead@exampletennisclub.co.uk
Telephone Number	1001001

1.2 Venue Details	
Venue Name	Example Tennis Club
Venue Address Incl Postcode	Priory Lane, London, SW15 5JQ
LTA County	Surrey
Local Authority	Wandsworth
Year end date of last financial statements	31/05/2018

1.3 Venue Information		
Is the venue an active LTA Registered venue?	Yes	
Please state your registration number	SUR999	
Which of the following categories best describes your organisation?	Club	
What tenure does the site have?	Leasehold	
If leasehold how many years does the venue have remaining on the lease?	18	
Who is the landlord who has granted the lease?	Wandsworth Borough Council	
What is the Land Registry number for the site?	IGY789JHG987	
What is the Clubs constitution? If your constitution is not listed please give details of your constitution in Cell C33	Company Limited by Guarantee	
Is your venue legally authorised to borrow money?	Yes	
Is your venue VAT registered?	Yes	
Are you able to reclaim VAT against the capital project?	No	
Does the venue have the appropriate level of insurance in place (i.e. Buildings and Contents)?	Yes	

1.4 Facilities		
Type of Courts	Number of Courts After Project Completed	Sinking Fund Requirement
Number of Porous Asphalt Courts	6	£7,200.00
Number of Acrylic Courts	0	£0.00
Number of Artificial Grass Courts	0	£0.00
Number of Artificial Clay Courts	0	20.00
Number of Courts Floodlit	6	£3,600.00
	Total Sinking Fund	£10,800.00
Please describe other facilities at your venue here.	We have a small clubhouse and decking area which is central to the club.	
Are all the facilities at your venue accessible to all?	Yes.	

1.5 Coaching	
Please explain the existing relationship with your head coach, including financial arrangements between the two parties	
Is there a formal contract in place?	

1.6 Current Borrowing		
Type of Borrowing	Amount Outstanding	Repaid By
Bank Loan		
Members Loans		
LTA Loans 1	500	2020
LTA Loans 2	37,620	2028
Mortgage		
Other Loans (Specify)		

COMPLETED EXAMPLE APPLICATION FORM

We are looking at building 2 new floodlit courts at the club on an area of land that used to house two grass courts. We will create a new pathway that will connect the two new courts to the main clubhouse and the other two hard courts that sit in front of where we plan to build. The project will include landscaping, the removal of a number of trees and the creation of a temporary access way into the club for the construction period. Once completed, we will add the gate access system to the two new courts so that we are able to offer pay and play access to the local community.

2.2 Why is the project needed?

We have reached a point where we are struggling to accommodate all the demand for court time at the club. We have successfully grown our coaching programme but in order to accommodate this growth we need to allocate extra court time which is resulting in it becoming harder for members to book a court for casual play etc. An additional two courts would allow us to continue to grow our successful programme and continue to accommodate new members to the club. Whilst we have successfully grown our membership in recent years, it is now becoming harder for us to retain our membership base and attract new members, given the pressure placed on our court availability.

2.3 How will the project grow participation?

The new courts will allow us to continue to welcome new members to the club as well as offering pay and play opportunities to the local community.

2.4 Project Costs Element of Project	Brief Description	Cost
New Court Works	Two new porous asphalt courts with ducting provision for floodlights	£72,00
Works to existing courts		1
Floodlighting	Provision of new 6.7m high LED lights to cover both courts.	£24,00
Court Covers		£
Online Booking and Access System	Inclusion of CIA gate access system on gate.	£6,00
Fencing	Provision of new chain-link fencing surrounding the whole block with one normal access gate	£12,00
Court Equipment		í
Social Facilities		£
Pathway	Landscaping of a new pathway connecting the courts to the clubhouse	£3,00
Other (Please State)		f
Other (Please State)		í
	Net Cost	£117,000

Allowance for Fees - 8%	£9,360.00
Allowance for Contingencies - 10%	£12,636.00
Allowance for VAT - 20%	£27,799.20

Total Project Cost £166,795.20

Technical Services Fee	£1,500

	Total Project Cost	£168,295.20
2.5 Project development		
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2.5 Project development	
Have you received a technical services visit from one of the LTA technical consultants?	Yes, a technical services visit was carried out by Sports Facility Planning and Design. We have also received a specification against which quotations were received.
How much partnership funding have you secured?	£45,000
Please tell us the sources of your partnership funding?	We have secured £45,000 from the London Marathon Charitable Trust.
How much of your own funds are you using?	£39,295
Please tell us if you were unsuccessful with any partnership funding applications.?	Biffa Environmental Trust - We were unsuccessful as we are not located within the designated funding zone.
How much funding are you applying for?	£84,000
The maximum loan period will be 10 years. What repayment term are you seeking?	10
Anticipated start date	Apr-19
Anticipated end date	Jul-19
Have you obtained quotes for the work, if so how many and who are the contractors?	Yes, we have received quotes from Trevor May Contractors, Fosse Contractors and Chiltern Sports. For floodlights we have received tenders from Luminance Pro and Surface Lux
Have you obtained planning permission for the project if required?	Yes
What is the reference number for your Planning Approval if required?	WAND18/18/2001939103

co A. Tennis Membership Income Workings

Assumptions
Can the club reclaim VAT?

Membership Prices (annual)	2018 Actuals	2019 Forecast	2020 Forecast	2021 Forecast	2022 Forecast	2023 Forecast	202 Forecas
Adult							
Adult	£120.00	£120.00	£120.00	£130.00	£130.00	£140.00	£140.0
Norking away	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.0
Senior	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.0
Student	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.0
amily	£180.00	£180.00	£180.00	£190.00	£190.00	£200.00	£200.0
Additional category							
Additional category							
Additional category							
Additional category							
Junior							
Jnder 8	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.0
Jnder 12	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.0
Jnder 14	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.0
Jnder 16	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.0
Jnder 18	£20.00	£20.00	£20.00	£20.00	£20.00	£20.00	£20.0
Additional category							
Additional category							
Additional category							
Additional category							
Member numbers	2018	2019	2020	2021	2022	2023	202
	Actuals	Forecast	Forecast	Forecast	Forecast	Forecast	Foreca
Adult							
Adult	231	250	260	265	270	275	2
Norking away	0	0	0	0	0	0	
Senior	0	0	0	0	0	0	
Student	0	0	0	0	0	0	
amily	49	55	60	65	70	75	
Additional category	-10	00	00	00	,,	70	`
Additional category							
Additional category							
Additional category							
Total Adult	280	305	320	330	340	350	30
Junior							
Jnder 8	0	0	0	0	0	0	
Jnder 12	0	0	0	0	0	0	
Jnder 14	0	0	0	0	0	0	
Jnder 16	0	0	0	0	0	0	
Jnder 18	82	90	100	110	115	120	1:
Additional category	02	00	100	110	110	120	
Additional category							
Additional category Additional category							
Total Junior	82	90	100	110	115	120	12
	82 2018		100 2020	110 2021	115 2022	120 2023	
Tennis membership		90 2019 Forecast					1202 Foreca
ennis membership ncome	2018	2019	2020	2021	2022	2023	20:
ennis membership ncome	2018 Actuals	2019 Forecast	2020 Forecast	2021 Forecast	2022 Forecast	2023 Forecast	20:
Tennis membership ncome Adult Adult	2018	2019	2020	2021	2022	2023	20 Foreca
Tennis membership ncome Adult Adult Vorking away	2018 Actuals	2019 Forecast £30,000	2020 Forecast £31,200	2021 Forecast £34,450	2022 Forecast £35,100	2023 Forecast £38,500	20 Foreca £39,2
rennis membership ncome Adult Adult Vorking away Senior	2018 Actuals £27,720 £0	2019 Forecast £30,000 £0	2020 Forecast £31,200 £0	2021 Forecast £34,450 £0	2022 Forecast £35,100 £0	2023 Forecast £38,500 £0	20 Foreca £39,2
Tennis membership ncome Adult Adult Vorking away Senior Student	2018 Actuals £27,720 £0 £0	2019 Forecast £30,000 £0 £0	2020 Forecast £31,200 £0 £0	2021 Forecast £34,450 £0 £0	2022 Forecast £35,100 £0 £0	2023 Forecast £38,500 £0 £0	20 Foreca £39,2
Tennis membership ncome Adult Adult Working away Senior Student Tamily	2018 Actuals £27,720 £0 £0	2019 Forecast £30,000 £0 £0 £0	2020 Forecast £31,200 £0 £0 £0	2021 Forecast £34,450 £0 £0	2022 Forecast £35,100 £0 £0 £0	2023 Forecast £38,500 £0 £0	£39,2 £16,0
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Fennis membership ncome Adult Adult Vorking away Senior Student Family Additional category Additional category	2018 Actuals £27,720 £0 £0 £8,820 £0	2019 Forecast £30,000 £0 £0 £9,900 £0	2020 Forecast £31,200 £0 £0 £10,800 £0	2021 Forecast £34,450 £0 £0 £12,350 £0	2022 Forecast £35,100 £0 £0 £13,300 £0	£38,500 £0 £0 £15,000 £0	20 Foreca £39,2
Tennis membership ncome Adult Adult Vorking away Senior Student Tennily Additional category Additional category Additional category	2018 Actuals £27,720 £0 £0 £0 £8,820 £0 £0	2019 Forecast £30,000 £0 £0 £0 £9,900 £0 £0	2020 Forecast £31,200 £0 £0 £10,800 £0 £0	2021 Forecast £34,450 £0 £0 £12,350 £0 £0	2022 Forecast £35,100 £0 £0 £13,300 £0 £0	2023 Forecast £38,500 £0 £0 £15,000 £0 £0	£39,2 £16,0
Cennis membership ncome Adult Adult Vorking away Senior Student Family Additional category Additional category Additional category Additional category	2018 Actuals £27,720 £0 £0 £0 £8,820 £0 £0	2019 Forecast £30,000 £0 £0 £0 £9,900 £0 £0 £0	£31,200 £0 £0 £0 £10,800 £0 £0 £0	£34,450 £0 £0 £0 £12,350 £0 £0	£35,100 £0 £0 £13,300 £0 £10 £0 £0	£38,500 £0 £0 £15,000 £0 £15,000	£39,2 £16,0
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Fennis membership ncome Adult Adult Adult Working away Senior Student Family Additional category Additional category Additional category Additional category Additional category Additional category Junior Under 8	2018 Actuals £27,720 £0 £0 £0 £0 £0 £0 £0 £0 £0	2019 Forecast £30,000 £0 £0 £0 £9,900 £0 £0 £0	2020 Forecast £31,200 £0 £0 £10,800 £0 £0 £0 £0	£34,450 £0 £0 £0 £12,350 £0 £0 £0	£35,100 £0 £0 £0 £13,300 £0 £0 £0 £0	£38,500 £0 £0 £0 £15,000 £0 £0 £0 £0	£39,2 £16,0
Adult Adult Adult Working away Senior Student Family Additional category Additional category Additional category Additional category Unior Under 8 Under 12	£27,720 £0 £0 £0 £0 £0 £0 £0 £0 £0	2019 Forecast £30,000 £0 £0 £0 £9,900 £0 £0 £0	£31,200 £0 £0 £0 £0 £0 £0 £0 £0 £0	£34,450 £0 £0 £0 £12,350 £0 £0 £0	£35,100 £0 £0 £0 £13,300 £0 £0 £0	£38,500 £0 £0 £0 £15,000 £0 £0 £0	£39,2 £16,0
Fennis membership ncome Adult Adult Adult Working away Senior Student Family Additional category Additional category Additional category Junior Under 8 Under 12 Under 14	£27,720 £0 £0 £0 £0 £8,820 £0 £0 £0	2019 Forecast £30,000 £0 £0 £0 £9,900 £0 £0 £0 £0	2020 Forecast £31,200 £0 £0 £0 £0 £0 £0 £0 £0 £0 £0	2021 Forecast £34,450 £0 £0 £0 £12,350 £0 £0 £0 £0	£35,100 £0 £0 £13,300 £0 £0 £0 £0 £0	£38,500 £0 £0 £0 £15,000 £0 £0 £0 £0	£39,2 £16,0
Fennis membership ncome Adult Adult Adult Working away Senior Student Family Additional category Additional category Additional category Additional category Junior Junder 8 Junder 12 Junder 14 Junder 16	2018 Actuals £27,720 £0 £0 £0 £0 £8,820 £0 £0 £0 £0 £0 £0	2019 Forecast £30,000 £0 £0 £0 £9,900 £0 £0 £0 £0 £0	2020 Forecast £31,200 £0 £0 £0 £0 £0 £0 £0 £0 £0 £0 £0 £0 £	£34,450 £0 £0 £0 £12,350 £0 £0 £0 £0 £0	£35,100 £0 £0 £0 £0 £0 £0 £0 £0 £0 £0 £0	£38,500 £0 £0 £0 £0 £0 £0 £15,000 £0 £0 £0 £0	20 Foreca £39,2 £16,0
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Fennis membership ncome Adult Adult Norking away Senior Student Family Additional category Additional category Additional category Junior Juder 8 Juder 12 Juder 14 Juder 16 Juder 18 Additional category Additional category	£27,720 £0 £0 £0 £0 £0 £0 £0 £0 £0 £0 £0 £0 £0	£30,000 £0 £0 £0 £9,900 £0 £0 £0 £0 £0 £0 £0 £0 £0	2020 Forecast £31,200 £0 £0 £0 £0 £10,800 £0 £0 £0 £0 £0 £0 £0 £0 £0 £0 £0 £0 £	£34,450 £0 £0 £0 £12,350 £0 £0 £0 £0 £0 £0 £0 £0 £0	£35,100 £0 £0 £0 £13,300 £0 £0 £0 £0 £0 £0 £0 £0 £0 £0	£38,500 £0 £0 £0 £15,000 £0 £0 £0 £0 £0 £0 £0 £2,400 £0,20	£39,2 £16,0
Adult Adult Adult Adult Vorking away Senior Student Family Additional category Additional category Additional category Additional category Junior Junder 8 Junder 12 Junder 14 Junder 16 Junder 18 Additional category Additional category	£27,720 £0 £0 £0 £0 £0 £0 £0 £0 £0 £0 £0 £0 £0	£30,000 £0 £0 £0 £0 £0 £0 £0 £0 £0 £0 £0 £0	2020 Forecast £31,200 £0 £0 £0 £0 £0 £0 £0 £0 £0 £0 £0 £0 £	£34,450 £0 £0 £0 £12,350 £0 £0 £0 £0 £0 £0 £0 £0 £0 £0	£35,100 £0 £0 £0 £13,300 £0 £0 £0 £0 £0 £0 £0 £0 £0 £0	£38,500 £0 £0 £0 £0 £15,000 £0 £0 £0 £0 £0 £0 £0 £0	£39,2 £16,0
Adult Adult Adult Vorking away Senior Student Family Additional category Additional category Additional category Additional category Ilunior Jinder 8 Jinder 12 Jinder 14 Jinder 16 Jinder 18 Additional category	£27,720 £0 £0 £0 £0 £0 £0 £0 £0 £0 £0 £0 £0 £0	£30,000 £0 £0 £0 £9,900 £0 £0 £0 £0 £0 £0 £0 £0 £0	2020 Forecast £31,200 £0 £0 £0 £0 £10,800 £0 £0 £0 £0 £0 £0 £0 £0 £0 £0 £0 £0 £	£34,450 £0 £0 £0 £12,350 £0 £0 £0 £0 £0 £0 £0 £0 £0	£35,100 £0 £0 £0 £13,300 £0 £0 £0 £0 £0 £0 £0 £0 £0 £0	£38,500 £0 £0 £0 £15,000 £0 £0 £0 £0 £0 £0 £0 £2,400 £0,20	£39,2 £16,0

co B. Other Memberships / Sports Income Workings

Assumptions
Can the club reclaim VAT?
Is membership VATable?

No No

Membership	2018	2019	2020	2021	2022	2023	2024
Prices (annual)	Actuals	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast
Gym membership	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00
Social member	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00
Hockey	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00
Cricket	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00
Football	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00
Gym pay as you go	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00
Additional category	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00
Additional category	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00
Additional category	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00
Additional category	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00
Member numbers	2018	2019	2020	2021	2022	2023	2024
	Actuals	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast
Gym membership	0	0	0	0	0	0	C
Social member	0	0	0	0	0	0	Č
Hockey	0	0	0	0	0	0	Č
Cricket	0	0	0	0	0	0	Č
Football	0	0	0	0	0	0	Č
Gym pay as you go	0	0	0	0	0	0	Č
Additional category	0	0	0	0	0	0	Č
Additional category	Ö	0	0	Ö	Ö	Ö	Ċ
Additional category	0	0	0	0	0	0	Ċ
Additional category	0	0	0	0	0	0	Ċ
Tennis membership	2018	2019	2020	2021	2022	2023	2024
income	Actuals	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast
Gym membership	£0	£0	£0	£0	£0	£0	£0
Social member	£0	£0	£0	£0	£0	£0	£0
Hockey	£0	£0	£0	£0	£0	£0	£0
Cricket	£0	£0	£0	£0	£0	£0	£0
Football	£0	£0	£0	£0	£0	£0	£0
Gym pay as you go	£0	£0	£0	£0	£0	£0	£0
Additional category	£0	£0	£0	£0	£0	£0	£0
Additional category	£0	£0	£0	£0	£0	£0	£0
Additional category	£0	£0	£0	£0	£0	£0	£0
Additional category	£0	£0	£0	£0	£0	£0	£0

co C. Pay and Play Income Workings

Assumptions
Can the club reclaim VAT?
Is pay and play VATable? No No

Pay and Play Price	2018 Actuals	2019 Forecast	2020 Forecast	2021 Forecast	2022 Forecast	2023 Forecast	2024 Forecast
Indoor							
Member indoor							
Other indoor category							
Other indoor category							
Outdoor non floodlit	£5.00	£5.00	£5.00	£5.00	£5.00	£5.00	£5.00
Outdoor Floodlit	£10.00	£10.00	£10.00	£10.00	£10.00	£10.00	£10.00
Member Floodlights	£4.00	£4.00	£4.00	£4.00	£4.00	£4.00	£4.00
Other outdoor category							
Pay and Play bookings	2018	2019	2020	2021	2022	2023	2024
	Actuals	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast
Indoor							
Member indoor							
Other indoor category							
Other indoor category							
Indoor total	0	0	0	0	0	0	0
Outdoor non floodlit	360	340	350	360	370	375	380
Outdoor Floodlit	0	40	45	50	55	60	65
Member Floodlights	886	950	1,000	1,500	2,000	2,250	2,500
Other outdoor category							
Outdoor total	1,246	1,330	1,395	1,910	2,425	2,685	2,945
Pay and Play income	2018 Actuals	2019 Forecast	2020 Forecast	2021 Forecast	2022 Forecast	2023 Forecast	2024 Forecast
Indoor	£0	£0	£0	£0	£0	£0	£0
Member indoor	£0	£0	£0	£0	£0	£0	£0
Other indoor category	£0	£0	£0	£0	£0	£0	£0
Other indoor category	£0	£0	£0	£0	£0	£0	£0
Outdoor non floodlit	£1,800	£1,700	£1,750	£1,800	£1,850	£1,875	£1,900
Outdoor Floodlit	£0	£400	£450	£500	£550	£600	£650
Member Floodlights	£3,544	£3,800	£4,000	£6,000	£8,000	£9,000	£10,000
Other outdoor category	£0	£0	£0	£0	£0	£0	£0
Total	£5.344	£5.900	£6.200	£8.300	£10,400	£11,475	£12,550

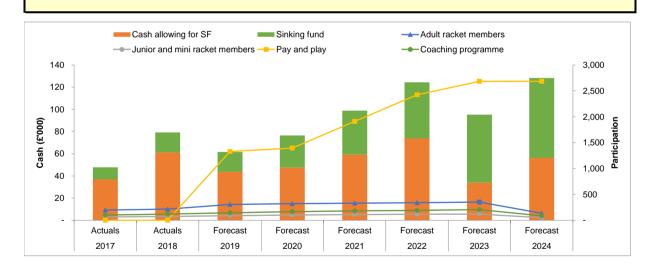
4. Project Outcomes

4.1 Venue Management System	
Please tell us the online management system that is installed at your venue.	We use Clubspark and have the membership and pay and play modules within our website.
Can players at your venue book a court online?	Yes
Are non members able to book a court online?	Yes

4.2 Tennis Growth Projections

Indicator		Enter figures for 2 prior years if available		Minimum 5 years forecasting						
	2017	2018	2019	2020	2021	2022	2023			
	Actuals	Actuals	Forecast	Forecast	Forecast	Forecast	Forecast			
Total number of tennis members	-	-	395	420	440	455	470	184		
Number of adult members Number of junior members	197 63	214 72	305 90	320 100	330 110	340 115	350 120	136 48		
Total number of pay and play users	-	-	1,330	1,395	1,910	2,425	2,685	2,685		
Number of pay and play users (outdoors) Number of pay and play users (indoors)	- -	-	1,330 -	1,395 -	1,910 -	2,425 -	2,685 -	2,685		
Coaching Programme	101	121	145	165	180	190	205	84		
Adults on the coaching programme Juniors on the coaching programme	56 45	69 52	80 65	90 75	95 85	100 90	105 100	36 48		

4.3 Please give a brief explanation of the above projections and tell us how you will attract new participants through marketing and improving your tennis offer?



Adult racket members	197	214	305	320	330	340	350	136
Junior and mini racket members	63	72	90	100	110	115	120	48
Coaching programme	101	121	145	165	180	190	205	84
Pay and play	-	-	1,330	1,395	1,910	2,425	2,685	2,685
Cash allowing for SF	36,915	61,150	43,615	47,635	59,135	73,925	33,940	56,180
Sinking fund	10,821	18,035	18,035	28,835	39,635	50,435	61,235	72,035

COMPLETED EXAMPLE APPLICATION FORM

Months that accounts run from/to:	June to May									
	2017 Actuals	2018 Actuals £	2019 Forecast £	2020 Forecast £	2021 Forecast	2022 Forecast £	2023 Forecast £	2024 Forecast		
5.1 INCOME	1	L	L	L	£	L	L	L		
Tennis Membership	29,608	38,178	41,700	44,000	49,000	50,700	55,900	57,700		
Other Memberships			-	-	-	-	-	-		
Pay and Play & Floodlights	3,123	5,344	5,900	6,200	8,300	10,400	11,475	12,550		
Competitions and Events	1,201	2,200	2,400	2,600	2,800	3,000	3,200	3,400		
Tennis Programme	1,500	3,317	7,000	7,000	7,000	7,500	7,500	8,000		
Match Fees	1,400	2,600	2,800	3,000	3,200	3,400	3,600	3,800		
Coaching Court Hire	2,560	2,875	-	-	-	-	-	-		
Rental Income										
Bar Sales	7,119	8,960	9,120	9,200	9,300	9,400	9,500	9,600		
Bank Interest Received										
Sundry Income										
Funding for New Courts	71,105	20,227								
Total income A	117,616	83,701	68,920	72,000	79,600	84,400	91,175	95,050		
5.2 EXPENDITURE	1									
Rent and Rates	5,119	7,189	9,000	10,000	10,500	11,000	11,500	12,000		
Light and Heat	1,273	1,336	1,500	1,570	1,640	1,700	1,800	1,900		
Tennis Balls	1,316	1,389	1,400	1,400	,		•	·		
Bar and Social	4,695	6,225	7,000	7,500	8,000	8,500	9,000	9,500		
Stationary	74	467	450	450	450	450	450	450		
Postage	597	433	450	450	450	450	450	450		
Tee Shirts	-	-								
Maintenance	7,099	12,072	12,200	12,400	12,500	12,600	12,700	12,800		
Coach/Coach Equipment	2,475	3,723	4,000	4,250	4,500	4,750	5,000	5,250		
Legal Professional fees	175	218	300	300	300	300	300	300		
Insurance	1,542	1,786	1,800	1,850	1,900	1,950	2,000	2,150		
Team Costs	450	425	450	450	450	450	450	450		
Wimbledon Tickets	1,733	-								
LTA Registration	600	850	850	850	850	850	850	850		
Jack Petchy Misc. Expenditure	390	1,344	500	500	500	500	500	500		
Website	1,020	1,020	1,000	1,000	1,000	1,000	1,000	1,000		
Sundry	1,293	1,790	1,800	1,850	1,900	1,950	2,000	2,050		
Cleaning		-								
New Court Expenditure	94,022	18,348								
Depreciation - DO NOT DELETE										
Total costs B	123,873	58,615	42.700	44,820	44.940	46,450	48,000	49,650		
Operating profit/(loss) before tax & dividends A-B=C	(6,257)	25,086	26,220	27,180	34,660	37,950	43,175	45,400		

COMPLETED EXAMPLE APPLICATION FORM									
Months that accounts run from/to:	[June to	Мау			
	ı	2017 Actuals £	2018 Actuals £	2019 Forecast £	2020 Forecast £	2021 Forecast £	2022 Forecast £	2023 Forecast £	2024 Forecast £
Cashflow adjustments									
5.3 Working capital movements and non-cash items									
(Increase)/decrease in debtors & prepayments		(241)	(16)						
(Increase)/decrease in stock Increase/(decrease) in creditors & accruals (excl loans)		4,995	9,359						
Depreciation (will be entered automatically)		-	-	-	-	-	-	-	-
Other non-cash items	D	4,754	9,343	-	-	-	-	-	-
Net cashflow from operations	C+D = E	(1,503)	34,429	26,220	27,180	34,660	37,950	43,175	45,400
5.4 Project and club/facility financing									
Receipt of LTA Loan				84,000					
(LTA loan repayments) London Marathon Charitable Trust				45.000	(8,400)	(8,400)	(8,400)	(8,400)	(8,400)
Receipt of LTA Grant				45,000					
Old LTA Loan 1		(1,000)	(1,000)	(500)	(0.000)	(0.000)	(0.000)	(0.000)	(0.000)
Old LTA Loan 2			(1,980)	(3,960)	(3,960)	(3,960)	(3,960)	(3,960)	(3,960)
Total project and club financing	F	(1,000)	(2,980)	124,540	(12,360)	(12,360)	(12,360)	(12,360)	(12,360)
5.5 Capital expenditure and projects									
Application Project Cost				(168,295)					
Other asset purchases Total capital expenditure	G	_	_	(168,295)				(60,000) (60,000)	-
				(100,200)				(00,000)	
5.6 Tax Tax received									
(Tax paid)									
Total tax cash movement	Н	•	-	•	•			-	
5.7 Cash									
Net Cash Movement	Sum E:I	(2,503)	31,449	(17,535)	14,820	22,300	25,590	(29,185)	33,040
Cash balance brought forward (ensure agrees to accounts)		50,239	47,736	79,185	61,650	76,470	98,770	124,360	95,175
Cash balance carried forward (CF)		47,736	79,185	61,650	76,470	98,770	124,360	95,175	128,215
non S/F cash (C/F should always be more than the S/F)		36,915	61,150	43,615	47,635	59,135	73,925	33,940	56,180
5.8 Sinking Fund (S/F)									
Balance B/F		8,416	10,821	18,035	18,035	28,835	39,635	50,435	61,235
(Movement Out) Movement In (Tennis)		2,405	7,214		10,800	10,800	10,800	10,800	10,800
Movement In (Other Facilities) Balance C/F		10,821	18,035	18,035	28,835	39,635	50,435	61,235	72,035
Dalance O/I		10,021	10,033	10,033	20,000	39,033	30,433	01,233	12,033

Example Tennis ClubCO Cashflow Checks

Is the project affordable?	Yes
Enter cash balance in 2018 accounts Does the cash agree to accounts?	79,185 Yes
Enter profit in 2018 accounts Does the profit agree to accounts?	25,086 Yes
Total project cost Agrees to cashflow?	168,295 Yes
Is the LTA funding 50% or lower?	Yes
Is the project fully funded?	Yes
Is an adequate sinking fund in place?	Yes
What is the % growth in children playing?	90%
What is the % growth in adults playing?	78%